An invitation to the 2020 Annual General Meeting of Shareholders of Finansa Public Company Limited on April 28, 2020 at 15.30 hrs.

at Crowne Plaza Bangkok Lumpini Park Hotel, Crowne 1-3 Room, 21<sup>st</sup> Floor, 952 Rama 4 Road, Bangkok, Thailand,

Registration starts at 12.30 hrs.

Please bring the Notification of Meeting with barcode to the Meeting.

The protective measures, regarding the outbreak of Coronavirus 2019 (COVID - 19)

- Shareholders who recently visited or returned from any high-risk countries within 14 days before the date of the AGM, those having fever and/or showing any respiratory symptoms or other symptoms suspected of being infected with COVID-19, are advised to send a proxy or give a proxy to the Company's independent directors. The Company shall reserve the right to deny entry of such shareholders into the meeting.
- 2. Screening measures as suggested by the Department of Disease Control: <u>Everyone attending the AGM must be screened</u> before entering the meeting area. Anyone who fails to pass the screening, i.e. shows symptoms of fever or has a body temperature of 37.5 degrees Celsius or higher and/or has any respiratory symptoms or has traveled to and from high-risk countries within14 days before the date of AGM, will be denied entry. The screening will be conducted at the following location:
  - (1) Hotel screening at the hotel's entrances in the lobby
  - (2) Company screening at the entrance to the meeting area will be based on the procedure suggested by the Department of Disease Control (DDC) including temperature screening and reviewing the attendee's travel history.

The shareholders who are denied entry to the AGM can grant a proxy to an independent director to vote on their behalf.

- 3. Arrangements at the meeting venue and registration
  - Those queuing at the screening point and registration will keep a distance of one meter from each other.
  - The space between seats in the meeting room will be one meter apart.
  - The Company will ensure that the meeting venue is clean and sprayed with disinfectant the night before the date of AGM.
  - Every attendee must wear a facemask at all times during the attendance.



March 25, 2020

Subject : Invitation to the 2020 Annual General Meeting of Shareholders

To : The Shareholders

Enclosures : 1. Copy of the Minutes of the 2019 Annual General Meeting of Shareholders

2. 2019 Annual Report and Financial Statements

3. Profiles of Director Nominees and qualifications of Independent Directors

4. Articles of Association (in relation to Shareholders Meeting only)

5. Details of required documents for attendance in person and by proxy, and Proxy Forms

6. Profiles of Independent Director of Finansa Public Company Limited (Proxy)

7. Map of venue of the Annual General Meeting

The Board of Directors of Finansa Public Company Limited ("the Company") has resolved to convene the 2020 Annual General Meeting of Shareholders on April 28, 2020 at 15.30 hrs. (registration starts at 12.30 hrs.) at Crowne Plaza Bangkok Lumpini Park Hotel, Crowne 1-3 Room, 21<sup>st</sup> Floor, 952 Rama 4 Road, Bangkok, Thailand, to consider the following agendas:

Agenda 1 To certify the Minutes of the 2019 Annual General Meeting of Shareholders held on April 24, 2019.

<u>Objective and Rationale</u>: The 2019 Annual General Meeting of Shareholders was held on April 24, 2019, and the minutes of the meeting were duly prepared and submitted to the relevant authorities within the period prescribed by law, and posted on the Company's website. The Minutes must also be submitted to the shareholders for joint consideration of their accuracy. Details of the minutes are given as <u>Enclosure 1</u>.

Opinion of the Board: The Board has recommended that the Meeting certify the Minutes of the 2019 Annual General Meeting of Shareholders held on April 24, 2019.

<u>Resolution</u>: This agenda item must be approved by the majority vote of shareholders who attend the meeting and are entitled to vote.

FINANSA PUBLIC COMPANY LIMITED

### Agenda 2 To acknowledge the report of the operating results for the year 2019.

<u>Objective and Rationale</u>: In compliance with Article 33 of the Company's Articles of Association, shareholders at the Annual General Meeting of Shareholders are required to acknowledge the report of the operating results for the past year. The operating result of the year 2019 was disclosed in the Company's 2019 annual report as <u>Enclosure 2</u>.

<u>Opinion of the Board</u>: The Board has recommended that the Meeting acknowledge the operating results for the year 2019.

## Agenda 3 To certify the financial statements, including the consolidated financial statements of the Company and its subsidiaries for the year ended December 31, 2019.

Objective and Rationale: In accordance with Section 112 of the Public Limited Companies Act B.E. 2535 and Article 40 of the Company's Articles of Association, the Board is required to prepare and submit the financial statements to the shareholders for consideration and approval. The financial statements must be audited by an auditor prior to the submission.

Opinion of the Board: The Board has recommended that the Meeting of Shareholders certify the financial statements, including consolidated financial statements of the Company and its subsidiaries for the year ended December 31, 2019. The financial statements are certified by the Audit Committee and the Board of Directors as well as audited by the auditor. The auditors have issued an unqualified audit opinion on the financial statements. Details on the financial statements are given in the 2019 Annual Report.

<u>Resolution</u>: This agenda item must be approved by the majority vote of shareholders who attend the meeting and are entitled to vote.

#### Agenda 4 To approve the allocation of the net profit for legal reserves and dividend payment.

#### Objective and Rationale:

- In accordance with Section 116 of the Public Limited Companies Act B.E. 2535 and Article 38 of the Company's Articles of Association, the Company is required to allocate a portion of its annual net profit to legal reserves. The amount must be no less than 5% of the annual net profit minus its accumulated deficit brought forward (if any) until the reserve reaches the minimum of 10% of the registered capital.
- In accordance with Section 115 of the Public Limited Companies Act B.E. 2535 and Article 35 of the Company's Articles of Association, dividends shall not be paid other than out of profits. In the case where the company still has an accumulated loss, no dividends shall be paid. Article 36 of the Company's Articles of Association, states that dividends shall be paid upon approval from the Meeting of Shareholders. The Company's net profit of the year 2019 amounts to Baht 78.35 million as reported in the separate financial statement, with no accumulated loss, and thus dividends can be paid.

- The Company has a policy to pay a dividend of approximately 30% of its net profit after tax or at an appropriate amount, provided that the dividend payment does not have significant effects on the Company's operations.

Opinion of the Board: The Board has recommended that the Meeting of Shareholders approve the allocation of the net profit of the year 2019 and dividend payment as follows:

- 1. Allocate a portion of Baht 4.00 million from the Company's net profit of the year 2019 or 5.11% of the net profit of the year 2019 according to the separate financial statements to legal reserves. As a result, the legal reserve as at December 31, 2019 stood at Baht 49.00 million or 2.83% of the registered capital.
- 2. From net profit, distribute dividend to shareholders at a rate of Baht 0.10 per share, totaling Baht 34.59 million or 44.14% of the net profit of the year 2019 according to the separate financial statements (Shareholders will not receive dividend tax credit due to the payment being from profit which is exempted from calculated income tax) The proposed dividend payments is in line with the Company's established dividend policy.
- 3. The Company set May 14, 2020 (Record Date) as the date to determine the list of shareholders who are entitled to receive dividend. The dividend payment shall be made within May 27, 2020. Details on dividend payments compared to the previous years are as follows:

Separate Financial Statements	2019	2018
1. Net profit (million baht)	78.35	94.09
2. Number of Shares receiving dividend payment (shares)	345,855,440	345,855,440
3. Earnings per share (baht)	0.23	0.37
4. Payment of Dividend per share (baht/share)	0.10	0.15
5. Total dividend payments (million baht)	34.59	51.88
6. Dividend payout ratio (%)	44.14	55.14

<u>Resolution</u>: This agenda item must be approved by the majority vote of shareholders who attend the meeting and are entitled to vote.

#### Agenda 5 To elect directors in place of directors who retired by rotation.

### Objective and Rationale:

1. In accordance with Section 71 of the Public Limited Companies Act B.E. 2535 and Article 14 of the Company's Articles of Association, at every Annual General Meeting, at least one-third of Directors, or if their number is not a multiple of three, then the number nearest to one-third, must retire from office. The Directors who have been longest in office shall retire. A retired Director is eligible for re-election.

2. The following Directors are retiring by rotation:

No.	Name	Position	Duration of
			Directorship
1	Mr. Vorasit Pokachaiyapat	- Managing Director	17 years, 7 months
		- Authorized Director	
		- Member of the Nomination, Compensation	
		and Corporate Governance Committee	
2	Mr. Varah Sucharitakul	- Executive Director	17 years, 7 months
		- Authorized Director	
		- Company Secretary	
3	Mr. Chanmanu Sumawong	- Independent Director	1 years, 11 months
		- Member of the Audit Committee	
		- Member of the Nomination, Compensation	
		and Corporate Governance	

#### Opinion of the Board:

- The Company had made an announcement on its website providing an opportunity to its shareholders to nominate candidate(s) to be elected as Director in advance from November 14, 2019 to January 31, 2020. However, there was no proposal for such candidate from any shareholder.
- 2. The Board (the Directors retiring by rotation refrained from considering and voting on matters regarding themselves), had considered the qualification of the nominees on the recommendation of the Nomination, Compensation and Corporate Governance Committee's made in accordance with the nomination criteria and policy, the appropriateness of the structure and overall composition of the Board, the qualifications required by law and related communiqué, as well as their knowledge, abilities, and experience suitable for the Company's business operations. The Board has concluded that the nominees for Independent Director shall be able to offer uninfluenced opinions in line with related criteria, and thus advocate that the Meeting re-elect the retiring Directors, whose names are as follows, to be directors for another term.

Mr. Vorasit Pokachaiyapat (re-election)
 Mr. Varah Sucharitakul (re-election)
 Mr. Chanmanu Sumawong (re-election)

The profiles of the above three Directors and records of their attendance at the Board of Directors' meetings are attached as  $\underline{\text{Enclosure 3}}$ .

<u>Resolution</u>: This agenda item must be approved by the majority vote of shareholders who attend the meeting and are entitled to vote.

## Agenda 6 To approve the remuneration of directors for the year 2020.

#### Objective and Rationale:

- In accordance with Section 90 of the Public Limited Companies Act B.E. 2535 and Article 19 of the Company's Articles of Association, the Directors' remuneration shall be approved by a meeting of the shareholders.
- 2. The duties and responsibilities of the Board of Directors and the Audit Committee and the Nomination, Compensation and Corporate Governance Committee are given in the 2019 Annual Report.
- 3. The following chart shows the average remuneration of directors and management of listed companies in the year 2016 as compiled by the Stock Exchange of Thailand. It can be seen that the proposed remuneration of directors for the Company in the year 2019 is similar to the average of directors of listed companies in the finance and securities industry shown in the chart.

	Description	Average compensation per	Average compensation	
		person per year of the	per person per year of the	
		Finance & Securities	Company in the year	
		Sector in the year 2016	2019*	
1.	Chairman	Baht 1.01 million	Baht 1.15 million	
2.	Director	Baht 0.45 million	Baht 0.46 million	
3.	Audit Committee Chairman	Baht 0.28 million	Baht 0.25 million	
4.	Audit Committee Member	Baht 0.21 million	Baht 0.20 million	
5.	Member of the Nomination,	Baht 0.08 million	Baht 0.05 million	
	Compensation and Corporate			
	Governance Committee			

Notes: \*Remuneration calculation as follows:

- (1) The remunerations for Chairman and Director are derived from 5 board meetings per year in accordance with schedule fixed in advance plus annual fee.
- (2) The remunerations for the Audit Committee Chairman and Members are derived from 4 audit committee meetings per year in accordance with schedule fixed in advance plus annual fee.
- (3) The remunerations for the Chairman and Members of the Nomination, Compensation and Corporate Governance Committee are derived from 2 Nomination, Compensation and Corporate Governance Meetings per year in accordance with the schedule fixed in advance.
- 4. the Nomination, Compensation and Corporate Governance Committee has reviewed the remunerations for members of committees in line with the remuneration criteria and has resolved to propose to the Board to consider the remunerations for committee and subcommittee members and submit to the 2020 Annual General Meeting of Shareholders for approval.

The remuneration of directors for the year 2020 is equal to the year 2019 and no other Remunerations apply.

Description	Meeting Fee	Annual Fee
1. Chairman	Baht 50,000	Baht 900,000
2. Director	Baht 25,000	Baht 350,000
3. Audit Committee Chairman	Baht 25,000	Baht 150,000
4. Audit Committee Member	Baht 25,000	Baht 100,000
5. Chairman of the Nomination, Compensation and	Baht 25,000	-
Corporate Governance Committee		
6. Member of the Nomination, Compensation and	Baht 20,000	-
Corporate Governance Committee		

Notes: All the executive directors waived their entitlement to receive the meeting fees and fees as indicated above.

<u>Opinion of the Board</u>: In agreement with the recommendation made by the Nomination, Compensation and Corporate Governance Committee, the Board has recommended that the Meeting approve the remuneration for directors and committee members for the year 2020.

<u>Resolution</u>: This agenda item must be approved by the votes representing at least two-third of all shareholders who attend the meeting.

#### Agenda 7 To appoint the auditor and determine the audit fee for the year 2020.

#### Objective and Rationale:

- In accordance with Section 120 of the Public Limited Companies Act B.E. 2535 and Article 43 of the Company's Articles of Association, the Annual General Meeting of Shareholders shall appoint the auditors of the Company and determine the audit fee of the company every year.
- 2. The Audit Committee and the Board propose the appointment of auditors of Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. as the auditors of the Company for the year 2020, and that the audit fee should not exceed Baht 1,585,000 with no other service fees, as the firm has been the auditor of the Company and its subsidiaries since 2008. It is reputable, independent, and has shown satisfactory performance according to past records.

2020 Audit Fee	2019 Audit Fee	Change
Baht 1,585,000	Baht 1,535,000	Increased Baht 50,000 or 3.3%

The list of auditors and their registration numbers are as follows:

1.	Mrs. Nisakorn	Songmanee	CPA No. 5035	or
2.	Dr. Suphamit	Techamontrikul	CPA No. 3356	or
3.	Mr. Chavala	Tienpasertkij	CPA No. 4301	or
4.	Ms. Wilasinee	Krishnamra	CPA No. 7098	

Mrs. Nisakorn Songmanee has been an auditor of the Company for 6 years (2014-2019).

Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. and the auditors nominated shall audit and express opinions on the Company's financial statements, shall have no relationship with or benefit from the business of the Company and its subsidiaries, nor its executives or major shareholders, nor are they related to or relatives of such people.

Opinion of the Board: The Board agrees with the Audit Committee's suggestion and has recommended that the Meeting approve and appoint all the named auditors of Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. as the auditors of the Company for the year 2020, with the annual audit fee not exceeding Baht

1,585,000, with no other service fees.

Resolution: This agenda item must be approved by the majority vote of shareholders who attend the

meeting and are entitled to vote.

Agenda 8 To consider other matters (if any)

Shareholders are invited to attend the meeting on the said date, time and at the venue specified above. Shareholders who wish to appoint proxies to attend the meeting and vote for them should fill out and sign the proxy form and affix the duty stamp. The proxy has to present the completed proxy form to the Chairman or an authorized

person at the meeting before entering into the meeting. Details of required documents for attendance by proxy and

proxy forms are enclosed in Enclosure 5.

For the convenience of the shareholders, the Company implements a barcode system to enhance

accuracy and speed of registration. Therefore, the shareholders and/or proxies are required to bring the registration

form on which a barcode is printed, which the Company has sent to the shareholders together with the Notice of the

Meeting.

Yours sincerely,

By order of the Board of Directors

(Mr. Vorasit Pokachaiyapat)

V. Myl

Managing Director



Enclosure 1

## (Translation)

# Minutes of the 2019 Annual General Meeting of Shareholders Of Finansa Public Company Limited

#### Date and Venue

The Meeting was held on Wednesday, April 24, 2019 at 14.30 hours at the Crowne Plaza Bangkok Lumpini Park Hotel, Crowne 1-3 Room, Level 21, No. 952 Rama 4 Road, Bangkok, Thailand.

#### Prior to the meeting

Mrs. Chanoknan Srivorakul, a representative from Finansa Securities Ltd., introduced to the Meeting the Board of Directors, the Head of Accounting of Finansa Plc., representatives from Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. who were the Auditors for the Company in 2018, and the lawyer from JK Advisory Law Office, a witness for vote counting.

<u>Directors participating in the Meeting:</u> the Board of Directors consists of 8 directors, 7 of whom were present at the Meeting. (The directors in attendance represent 87.5% of the total number of directors.)

1. Dr. Virabongsa Ramangkura Chairman / Independent Director

2. Mr. Vorasit Pokachaiyapat Managing Director / Member of the Nomination, Compensation and

Corporate Governance Committee

3. Mr. Eugene S. Davis Director

4. Mr. Varah Sucharitakul Director / The Company's Secretary

5. Mr. Vorapak Tanyawong Director

6. Mr. Akarat Na Ranong Independent Director / Chairman of the Audit Committee / Chairman of

the Nomination, Compensation and Corporate Governance Committee

7. Mr. Chanmanu Sumawong Independent Director / Member of the Audit Committee / Member of

the Nomination, Compensation and Corporate Governance Committee

Directors absent from the Meeting: 1 director, as follows:

1. Mr. Nuttawut Phowborom Independent Director / Member of the Audit Committee

Other Attendants in the Meeting: 7 persons, as follows:

Mrs. Nisakorn Songmanee
 Audit Partner, Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.
 Ms. Napat Tangchitvittaya
 Audit Manager, Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.

3. Mrs. Chanoknan Srivorakul Representative from Finansa Securities Ltd, acting as Master of

Ceremony to explain the meeting procedures and the procedure for

vote counting.

4. Mrs. Siripan Leewanun Head of Accounting, Finansa Plc.

5. Mr.Jakchai Panrod Lawyer from JK Advisory Law Office, a witness for vote counting

6. Mrs. Snitha Asawachinda Managing Director, Finansa Securities Ltd

7. Ms. Wipa Nilsophon Assistant Managing Director/ Secretary of the Board of Directors

The Meeting was informed of the meeting procedures and the following items were presented:

1. Principle and procedure of vote counting.

- One share equals one vote. Each shareholder shall have the number of votes equal to the number of shares held, or obtained by proxy.
- There shall be no voting on an agenda for the Meeting's acknowledgement.
- The Company's officers would collect all voting cards in accordance with the practice of the Stock Exchange of Thailand.
- For vote counting, "Disapprove" and "Abstain" voting cards submitted by shareholders would be calculated.

  Any voting cards without signature, voting cards that have been edited without signing or signed with pencil, or voting cards with more than one box checked would be regarded as a "void voting card", and the rest of voting cards would be counted as "Approve" votes.
- Shareholders who wanted to vote "Disapprove" and "Abstain" should raise their hands so that the Company's officers collected their voting cards. After that, "Approve" voting cards would be collected.
- Shareholders who did not submit their voting cards shall be considered as "Approve" voters.
- Once all the agenda items have been covered, all shareholders should leave their voting cards on the meeting table for the Company to collect for documentation.
- 2. Principle and procedure to elect the Company's directors.
  - One share equals one vote.
  - Each shareholder could cast all votes to elect one person or many persons to be directors, but he/she could not cast more or less votes for a director than other directors.
  - The person or persons who received the highest votes respectively would be appointed as directors, equaling to the number of directors' positions up for election.
  - In a case that a number of persons elected in descending orders had equal votes and the number exceeded the number of director's positions available, the Chairman shall have a casting vote.
  - For agenda items regarding an election of the Company's directors, the Company's officers shall collect all voting cards. Disapproving and abstaining shareholders would be asked to identify themselves by raising their hands so that the Company's officers could collect their voting cards. After that, approving shareholders' cards would be collected.

### 3. Inquiry and comments

- Shareholders who wished to ask questions or give comments should raise their hands.
- Shareholders should inform their full name to the meeting before asking or giving comments.

4. Promotion of good corporate governance regarding rights and equitable treatment of shareholders.

The Company allowed shareholders to suggest an addition to the agenda items for the 2019 Annual General Meeting of Shareholders and to propose suitable candidates for directors of the Company in advance, during the period November 12, 2018 to January 31, 2019. The notice was made through the news system on The Stock Exchange of Thailand and the Company's website. However, no shareholders had made any suggestion on both issues.

After that, Dr. Virabongsa Ramangkura, who acted as the Chairman of the Meeting, expressed his gratitude to the shareholders for attending the Meeting and informed the Meeting that there were 35 shareholders presenting in person, representing 165,724,670 shares, and 25 shareholders by proxy, representing 41,436,954 shares. In total, 60 shareholders and proxies attended the Meeting, holding a total of 207,161,624 shares, equivalent to 59.8983% of the total 345,855,440 issued shares, which was more than one-third of the total issued shares. A quorum was thus constituted according to the Company's Articles of Association, and the registration of shareholders attending the Meeting proceeded.

The Chairman called the 2019 Annual General Meeting of Shareholders to order and assigned the Managing Director to proceed with the agenda of the Meeting accompanied by a presentation as follows:

# Agenda 1 To certify the Minutes of the Extraordinary General Meeting of Shareholders No.1/2018 held on October 22, 2018

The Managing Director informed the Meeting that the Extraordinary General Meeting of Shareholders No.1/2018 had been held on October 22, 2018. The Minutes of the meeting had been duly prepared and submitted to the relevant authorities within the period prescribed by law, and posted on the Company's website. The Minutes must also be submitted to the shareholders for joint consideration of their accuracy. Details of the minutes had been given as Enclosure 1 in the meeting invitation.

In addition, the Managing Director reported the results of the previous year's capital increase as follows,

Current registered capital	New registered capital	Increased	
Baht 1,235,198,000	Baht 1,729,277,200	Baht 494,079,200	
247,039,600 shares	345,855,440 shares	98,815,840 shares	
(Right Offering) at the ratio of 2.5 existing shares to 1 new ordinary share at an offering price of Baht 5 per share			
Subscribed during November 19-23, 2018 : fully subscribed, share capital increase registered.			

	Name	Number of Shares	% of Paid-up Capital
1.	Mr. Vorasit Pokachaiyapat	144,070,161	41.656
	M.L. Suddhiman Pokachaiyapat		
	Morgan Stanley & Co. International Plc.		
2.	Mr. Kobkhun Tienpreecha	32,831,500	9.493
3.	Deutsche Bank AG Singapore – PWM	16,498,290	4.770

	Name	Number of Shares	% of Paid-up Capital
4.	Miss Yasinee Apitanothai	8,527,200	2.466
5.	Mrs. Prakaikam Baikaew	6,192,000	1.790
6.	UBS AG Singapore Branch	5,723,800	1.655
7.	Mr. Wachira Tayanaraporn	5,600,000	1.619
8.	Mrs. Monravee Davis	4,660,000	1.347
9.	Mr. Wutakarn Jira-alongkorn	3,905,700	1.129
10.	Mrs. Thidarat Aroonwilairat	3,637,900	1.052
11.	Others	114,208,889	33.022
	Total	345,855,440	100.000

The Managing Director then asked if there were any questions or suggestions with regards to the Extraordinary General Meeting of Shareholders No.1/2018 held on October 22, 2018. Since there were no further questions, the Managing Director requested the shareholders to certify such Minutes of the Extraordinary General Meeting of Shareholders No.1/2018.

Resolution: The Meeting certified the Minutes of the Extraordinary General Meeting of Shareholders No.1/2018 held on October 22, 2018 with the following vote results:

Votes	Number of Votes Cast (1 share = 1 vote)	Percentage of voting rights exercised by the shareholders	
		present and casting their votes	
1. Approved	208,565,625	100.0000%	
2. Disapproved	0	0.0000%	
3. Abstained	0	0.0000%	
4. Void	0	0.0000%	
Total	208,565,625	100.0000%	

Remark: For this agenda item, there were additional shareholders attending the Meeting, representing 1,404,001 shares.

## Agenda 2 To acknowledge the report of the operating results for the year 2018

The Managing Director reported the operating results for the year 2018 to the Meeting, which were concluded as follows:

## 1. <u>2018 Operating Results Overview</u> : Consolidated financial statements

Operating results of the Company and its subsidiaries saw Baht 64.1 million of net profit or Baht 0.25 per share, decreasing by Baht 68.2 million from the previous year. The main cause was the decrease in share of profit from associates, namely Finansia Syrus Securities Plc. ("FSS") and M.K. Real Estate Development Plc. ("MK"), from Baht 74.9 million in 2017 to Baht 27.7 million this year, a drop of Baht 47 million.

#### 2. Operating Results Overview: Share of Profit (or Loss) of Associates

<u>Finansia Syrus Securities Plc.</u>: In 2018 there was a net loss of Baht 23.8 million compared to Baht 176.9 million net profit of the previous year. The Company, holding 29.29% of its shares, recognized a loss of Baht 6.9 million compared to Baht 52.1 million gain recognized in the previous year.

M.K. Real Estate Development Plc.: In 2018 there was a net profit of Baht 305.9 million compared to Baht 233.3 million net profit of the previous year. The company, holding 9.78% of its shares earlier in the year and 18.80% later in the year, recognized a gain of Baht 34.5 million compared to Baht 22.8 million gain recognized in the previous year.

#### 3. Operating Results by Business Units

3.1 Finansia Syrus Securities Plc. ("FSS"): in which the Company holds 29.29% of shares

#### 3.1.1. 2018 Operating Results

- Total assets amounted to Baht 4,754.3 million, total liabilities Baht 2,223.2 million, and shareholders' equity Baht 2,530.4 million. Total revenues stood at Baht 1,463.3 million, total expenses Baht 1,487.1 million, and net loss Baht 23.8 million.

#### 3.1.2. Revenues

- Revenues from brokerage fees decreased by 10% from the previous year compared to the trading volume in the SET which rose by 15.1% due to the decrease of trading volume by retail investors, from 48% in 2017 to 41% in 2018. The average brokerage fee decreased from 0.094% in 2017 to 0.089% in 2018.
- Revenues from Investment Banking unit decreased due to the decline of new listings into the SET.

### 3.1.3. Expenses

- Total expenses rose by 1%, while the expenses from traditional stock brokerage businesses dropped due to the reduction of marketing staff and branches.
- Heavy investments in (1) the online stock trading application "Finansia Hero" (2) security analyses for institutional clients, and (3) setting up a Wealth Management Services Unit.

#### 3.1.4. 2019 Operating Results Trends

- Official launch of "Finansia Hero" would constantly increase brokerage fee income and profits.
- Higher volumes of trade and market shares
- Expansion of derivative warrant trading business and proprietary trading business.
- Offer various complex products, such as structured notes, to the market.
- Private fund license was expected to be received in Q2 of this year.

 Introduction of new products and expansion of income base were factors indicating that 2019 business trends would be positive.

Mr. Varah Sucharitakul, Director, elaborated on the operation of FSS, which affected FSL's operating results, reducing trading volume in 2018 significantly from around Baht 60,000 million to under Baht 40,000 million, with the main reasons being as follows:

- 1. Finansia Hero: had been released on beta test in March 2018 to apply to different states of the SET. Volume of trade achieved through Finansia Hero during Q4 2018 amounted to 2.3% of FSS's total trading volume. Operating online via PC and mobile platforms, the program was an excellent software in scanning stocks and tracing activities of each stock. Users can also customize various parameters. Hence the program would require a great deal of time and money to develop as well as promote.
- 2. A trading team for foreign institutional investors had been appointed from BNP Paribas Bangkok Branch, which FSS considered a rare and specialized team. However, their results did not meet expectations, i.e. low trading volume. FSS, not viewing this as its normal business, decided against renewing the contract for the trading team for foreign institutes in March 2019, avoiding a considerable expense in turn.
- 3. A sales representative team had been appointed to support clients who wished to invest in securities apart from stock, e.g. government bonds, debentures, and unit trusts. As of present, the license for wealth management had already been obtained, and private fund license was in the process of application and expected soon. The sales representatives had generated income for FSS faster than speculated.

## 3.2 M.K. Real Estate Development Plc. ("MK"): in which the Company holds 18.80% of shares

#### 3.2.1. 2018 Operating Results

Total assets amounted to Baht 15,726.8 million, total liabilities Baht 9,080.7 million, and shareholders' equity Baht 6,645.9 million. Total revenues stood at Baht 4,713.1 million, total expenses Baht 4,305.3 million, and net profit Baht 305.9 million.

## 3.2.2. Revenues

- Revenues from low-rise real estate business were still the main income with growing gross profit.
- Golf course business saw an increased gross profit from Baht 11 million in 2015 to Baht 44 million in 2018.
- Prospect Development Co., Ltd. ("PD") had an increased gross profit from Baht 55 million in 2016 to Baht 120 million in 2018.
- Increased revenues from sales of vacant land not ready for development.
- Gross profit rates from overall business were stable.

#### 3.3 Finansa Securities Ltd. (FSL): in which the Company holds 100% of shares

Operating results for the year 2018: total assets amounted to Baht 970.9 million, total liabilities Baht 111.6 million, and shareholders' equity Baht 859.3 million. Total revenues stood at Baht 312.3 million, total expenses Baht 220.94 million, and net profit Baht 70.86 million.

Mr. Varah, Director, gave further details on FSL's main revenues as divided into two parts: (1) investment banking (2) wealth management. In 2018, there were two major deals being (1) Thailand Future Fund, which had won Finance Asia Achievement Awards for Best Thailand Deal, a prestigious achievement for the Company (2) WP Energy Public Company Limited, in which more than 5 years had been spent to enable WP Energy Public Company Limited's return to the SET in 2018, there were also various minor deals in addition.

#### 3.4 Warehouse and factory leasing business

- 3.4.1. The Company earned a total of Baht 179.9 million revenue from this business, making up 34% of the Group's total revenues. It was a slight drop from the previous year due to the fall of the average occupancy rate from 92% to 91%.
- 3.4.2. Costs and expenses totaled Baht 35.3 million, with Baht 144.6 million of profit before interest expense and amortization compared to Baht 147.9 million gross profit in 2017.
- 3.4.3. Relevant interest expense amounted to Baht 32.6 million, and total amortization Baht 57.2 million (amortizations of 24-25 years), resulting in a net profit of Baht 54.8 million compared to Baht 58.9 million in the previous year.
- 3.4.4. Warehouse and factory properties on lease made up 89,024 sq.m., with an annual average occupancy rate of 91% and average monthly revenue of Baht 178.5 per sq.m.

### 3.5 Finansa Plc. (The Finansa Group)

- 3.5.1. The financial position of Finansa Group by the end of 2018 consisted of total assets of Baht 4,360 million, an increase of Baht 768 million, total liabilities of Baht 1,573 million, a rise of Baht 225 million, and shareholders' equity of Baht 2,823 million, a rise of Baht 543 million.
- 3.5.2. Major assets consisted of Baht 1,684 million investments in associate companies (38%), Baht 1,202 million leasehold (28%), Baht 577 million loans (13%), and Baht 405 million investments in unit trusts with high liquidity (9%).
- 3.5.3. Liabilities and shareholders' equity consisted of 65% shareholders' equity and 27% long-term debentures
- 3.5.4. Major liabilities consisted of Baht 100 million short-term debentures and Baht 1,170 million long-term debentures.

Mrs. Siripan Leewanun, Head of Accounting, reported on the progress in applying for a certification from Thailand's Private Sector Collective Action Coalition Against Corruption Programme (CAC) that the Company had received such certification from May 25, 2017 to May 25, 2020. So far, the Company had been consistently adhering to the policies stated in the application for transparency and to comply with codes of best practice of corporate governance. The application for renewal of such certification was currently underway.

Thereafter, the Managing Director asked the Meeting if any shareholders would like to ask questions or make suggestions.

Mrs. Suksant Chunsilapavej

Shareholder

- Request for a consideration to increase dividend payments for FNS.
   I understood that there was a major deal with approximately Baht
   180 million (income). Comparing to the total revenues the dividend rate/ratio is too low.
  - This year MK pays its dividends in shares. I propose that MK pay dividends in cash, for FNS can use the cash to increase dividend payments for its shareholders.

Mr. Vorasit Pokachaiyapat

Managing Director

Allow me to explain as follows.

- FNS's dividend payment rate of Baht 0.15 will be explained in detail during the agenda regarding approval of dividend payment.
- 2. As for MK, in which the Company holds 18.80% shares, as chief executive officer of MK, let me explain this. As MK has a business development plan for 5 years, there is a need to hold on to cash for the new investments in business such as purchase of more properties by Prospect Development Co., Ltd. ("PD") and a joint venture with Vitallife, an affiliate of Bamrungrad Hospital, to develop their Wellness Center in Bang Krachao area with Minor International as a co-service provider, etc.

Mrs. Siripan Leewanun
Head of Accounting

I'd like to add that receiving dividend payment in shares will increase the number of shares held by the Company without the need for more investment, and it will receive more dividend payment in the future proportional to the increased shares. As for dividend received in cash, the Company will use it to reduce its investment money, which will not improve the Company's profit (or loss), only an accounting method for Investment in associates.

As there were no more questions, the Managing Director requested the Meeting acknowledge the report of operating results for the year 2018.

Resolution: The Meeting acknowledged the report of the operating results for the year 2018

Agenda 3: To certify the financial statements, including the consolidated financial statements of the Company and its subsidiaries for the year ended December 31, 2018

The Managing Director asked Mr. Akarat Na Ranong, the Chairman of the Audit Committee to report on the works of the audit committee during 2018.

Mr. Akarat Na Ranong announced to the Meeting that in the year 2018, the Audit Committee held 5 meetings, of which 4 meetings regarding audited financial statements as follows.

- 1. The quarterly financial statements and the annual financial statements of the Company
- 2. The quarterly consolidated financial statements and the annual consolidated financial statements of the Company and its subsidiaries.
- 3. The accuracy and completeness of information disclosed in the notes to financial statements.
- 4. The Audit Committee held 4 meetings with the auditors without the presence of management to discuss auditors' freedom in execution and freedom of opinion and expression. Also, the auditors had reported all the issues found during audits to the Audit Committee for consideration.
- 5. The Audit Committee reviewed the anti-corruption policy on a regular basis to make sure that the Company consistently follow the policy as applied for the certificate, for transparency as well as to comply with the codes of best practice of corporate governance.

Thereafter, The Managing Director announced to the Meeting that the consolidated financial statements for the year ended December 31, 2018 of the Company and its subsidiaries were audited by the certified auditors of Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. and reviewed by the audit committee, who provided their opinion in the certified audit report: "The accompanying consolidated and separate financial statements present fairly, in all material respects, the financial position of Finansa Public Company Limited and its subsidiaries and of Finansa Public Company Limited as at December 31, 2018, and its financial performance and its cash flows for the year then ended in accordance with Thai Financial Reporting Standards" included in the Annual Report that was previously delivered to the shareholders together with the notice of this Meeting.

The Managing Director asked the Meeting if any shareholders would like to ask questions or make suggestions.

Linda Mutirangura, MD.

Shareholder

: As the Company offered rights issue in the proportion of 2.5 existing

holding to 1 newly issued share and the offering price was Baht 5 while

the market price at the time was Baht 4; I'd like to know the reason behind

such offering price.

Mr. Varah Sucharitakul

Director

The Company was obliged to offer the shares at Baht 5 per share, as

the Company's par value stood at Baht 5 and the law forbids offering

prices lower than par value. Since Mr. Vorasit purchased all the remaining unsubscribed shares, the capital increase was allowed to be successfully concluded.

Since there were no further questions from the shareholders, the Managing Director requested the Meeting to certify the consolidated financial statements of the Company and its subsidiaries for the year ended December 31, 2018.

Resolution: The Meeting certified the consolidated financial statements of the company and its subsidiaries for the year ended December 31, 2018 as proposed with the following results:

Votes	Number of Votes Cast (1 share = 1 vote)	Percentage of voting rights exercised by the shareholders present and casting their votes
1. Approved	211,382,825	100.0000%
2. Disapproved	0	0.0000%
3. Abstained	0	0.0000%
4. Void	0	0.0000%
Total	211,382,825	100.0000%

Remark: For this agenda item, there were additional shareholders attending the Meeting, representing 2,817,200 shares.

## Agenda 4 To approve the allocation of the net profit for legal reserves and dividend payment

The Managing Director informed the Meeting that the Company's separate financial statements for the year ended 2018 showed a net profit as presented in a previous agenda item, so the Company had allocated Baht 5.00 million for legal reserves or 5.31% of the net profit of the year 2018. As a result, the legal reserve as at December 31, 2018 stood at Baht 45 million or 2.60% of the registered capital. Then, the Managing Director proposed to the Meeting to approve the payment of dividend to shareholders at Baht 0.15 per share, totaling Baht 51.88 million or 55.14% of the net profit of the year 2018. The proposed dividend payments were in line with the Company's dividend policy as follow:

Separate Financial Statements	2018	2017
Net profit (Baht million)	94.09	69.32
2. Allocation of the net profit for legal reserves (Baht million)	5.00	5.20
3. Legal reserve (Baht million) (% of the registered capital)	45 (2.60%)	40 (3.24%)
4. Number of Shares receiving dividend payment (Shares)	345,855,440	247,039,600
5. Payment of Dividend per share (Baht/Share)	0.15	0.15
6. Total dividend payments (Baht million)	51.88	37.06
7. Dividend payout ratio (%)	55.14	53.46

The Board of directors had determined the Record Date of eligible shareholders to receive dividend on Friday, May 3, 2019 and determined to pay dividend on Tuesday, May 21, 2019.

Mr. Varah Sucharitakul
Director

I'd like to add more details regarding FNS's dividend payment at 0.15 Baht per share. As dividend-paying ability is determined by separate financial statements as well as consolidated financial statements, from the consolidated financial statement the Company generated a profit of Baht 64.1 million in 2018. Compared to Baht 132 million profit of 2017 it is a drop by half. The company, however, still pays dividend at the same rate.

Thereafter, the Managing Director asked the Meeting if any shareholders would like to ask questions or make suggestions. Since there were no more questions, the Managing Director requested the Meeting to approve dividend payment.

Resolution: The Meeting approved the allocation of the net profit for legal reserve of Baht 5.00 million or 5.31% of the net profit of the year 2018 and approved the payment of dividend from the net profit of the year 2018, distributing dividend to shareholders at a rate of Baht 0.15 per share, totaling Baht 51.88 million. It also determined the Record Date of eligible shareholders to receive dividend on Friday, May 3, 2019 and determined to pay dividend on Tuesday, May 21, 2019. with the following results:

Votes	Number of Votes Cast (1 share = 1 vote)	Percentage of voting rights exercised by the shareholders present and casting their votes
1. Approved	211,382,825	100.0000%
2. Disapproved	0	0.0000%
3. Abstained	0	0.0000%
4. Void	0	0.0000%
Total	211,382,825	100.0000%

Agenda 5 To elect directors in place of directors who retired by rotation

The Managing Director informed the Meeting that according to the Public Limited Company Act and the Company's Articles of Association, at each annual general meeting of Shareholders one-third of directors must retire from office, but they could be re-elected for another term. There were 3 retiring directors whose terms had ended in 2018:

No.	Name	Position	Duration of Directorship
1	Dr. Virabongsa Ramangkura	- Independent Director*	13 years, 8 months
		- Chairman	
2	Mr. Eugene S. Davis	- Executive Director	16 years, 10 months
3	Mr. Nuttawut Phowborom	- Independent Director	5 years, 11 months
		- Member of the Audit	
		Committee	

Note: \* Holding a position as director for 11 years 6 months and changing the position to an independent director from 24 February 2017 (thus holding the position as independent director for 2 years 2 months)

The Company allowed shareholders to suggest an addition to the agenda items for the 2019 Annual General Meeting of Shareholders and to propose suitable candidates for directors of the Company in advance, during the period from November 12, 2018 to January 31, 2019. The notice was made through the news system on The Stock Exchange of Thailand and the Company's website. However, no shareholders had made any suggestion on both issues.

The Board (the Directors retiring by rotation refrained from considering and voting on matters regarding themselves), had considered the qualification of the nominees on the recommendation of the Nomination, Compensation and Corporate Governance Committee made in accordance with the nomination criteria and policy, the appropriateness of the structure and overall composition of the Board, the qualifications required by law and related communiqué, as well as their knowledge, abilities, and experience suitable for the Company's business operations. The Board has concluded that the nominees for Independent Director shall be able to offer uninfluenced opinions in line with related criteria, and thus advocate that the Meeting re-elect the retiring Directors, whose names are as follows, to be directors for another term.

The Managing Director detailed profiles of the 3 directors as follows.

#### 1. Dr. Virabongsa Ramangkura

- Had served as a director for 13 years, 8 months, holding a position as director for 11 years 6 months and changing the position to an independent director from 24 February 2017 (thus holding the position as independent director for 2 years 2 months) / did not own the Company's shares / had no position in other businesses that might create conflicts of interest / attended all the meetings in 2018.

## 2. Mr. Eugene S. Davis

- Had served as a director for 16 years, 10 months / owned 1.347% of the Company's shares with voting right / had no position in other businesses that might create conflicts of interest / attended all the meetings in 2018.

### 3. Mr. Nuttawut Phowborom

- Had served as a director for 5 years, 11 months / did not own the Company's shares / had no position in other businesses that might create conflicts of interest / attended 6 of 7 meetings in 2018.

Thereafter, the Managing Director asked the Meeting if any shareholders would like to ask questions or make suggestions. Since there were no more questions, the Managing Director requested the Meeting to elect each director by voting separately.

Resolution: The Meeting approved the <u>re-election</u> of the three directors to continue for another term as proposed with the following results:

(1) Dr. Virabongsa Ramangkura - Independent Director (Holding the position for another term )

Votes	Number of Votes Cast (1 share = 1 vote)	Percentage of voting rights exercised by the shareholders present and casting their votes
1. Approved	211,382,825	100.0000%
2. Disapproved	0	0.0000%
3. Abstained	0	0.0000%
4. Void	0	0.0000%
Total	211,382,825	100.0000%

## (2) Mr. Eugene S. Davis - Director (Holding the position for another term )

Votes	Number of Votes Cast (1 share = 1 vote)	Percentage of voting rights exercised by the shareholders present and casting their votes
1. Approved	211,382,825	100.0000%
2. Disapproved	0	0.0000%
3. Abstained	0	0.0000%
4. Void	0	0.0000%
Total	211,382,825	100.0000%

## (3) Mr. Nuttawut Phowborom - Independent Director (Holding the position for another term )

Votes	Number of Votes Cast	Percentage of voting rights
	(1 share = 1 vote)	exercised by the shareholders
		present and casting their votes
1. Approved	211,382,825	100.0000%
2. Disapproved	0	0.0000%
3. Abstained	0	0.0000%
4. Void	0	0.0000%
Total	211,382,825	100.0000%

## Agenda 6 To approve the remuneration of directors for the year 2019

The Managing Director presented to the Meeting the following chart showing the average remuneration of directors and management of listed companies in the year 2016 as compiled by the Stock Exchange of Thailand. It can be seen that the proposed remuneration of directors for the Company in the year 2018 is similar to the average of directors of listed companies in the finance and securities industry shown in the chart.

	Description	Average compensation per	Average compensation per
		person per year of the	person per year of the
		Finance & Securities	Company in the year 2018*
		Sector in the year 2016	
1.	Chairman	Baht 1.01 million	Baht 1.22 million
2.	Director	Baht 0.45 million	Baht 0.44 million
3.	Audit Committee Chairman	Baht 0.28 million	Baht 0.26 million
4.	Audit Committee Member	Baht 0.21 million	Baht 0.20 million
5.	Member of the Nomination and	Baht 0.08 million	Baht 0.06 million
	Compensation Committee		

Remark: \*The renumerations are calculated per annum plus meeting allowances based on attendance.

The Nomination, Compensation and Corporate Governance Committee has reviewed the remunerations for members of committees in line with the remuneration criteria and has resolved to propose to the Board to consider the remunerations for committee and subcommittee members and submit to the 2019 Annual General Meeting of Shareholders for approval.

The remuneration of directors for the year 2019 is equal to the year 2018 and no other remunerations apply.

Description	Meeting Fee	Annual Fee
	(The same rate	
	applied currently)	
1. Chairman	Baht 50,000	Baht 900,000
2. Director	Baht 25,000	Baht 350,000
3. Audit Committee Chairman	Baht 25,000	Baht 150,000
4. Audit Committee Member	Baht 25,000	Baht 100,000
5. Chairman of the Nomination, Compensation and	Baht 25,000	-
Corporate Governance Committee		
6. Member of the Nomination, Compensation and	Baht 20,000	-
Corporate Governance Committee		

In this regard, all executive directors waived their entitlement to receive the meeting fees and annual fees as indicated above.

Thereafter, the Managing Director asked the Meeting if any shareholders would like to ask questions or make suggestions. Since there were no more questions, the Managing Director requested the Meeting to approve the remuneration of directors for the year 2019 as indicated above.

Resolution: The Meeting approved the remuneration of directors for the year 2019 as proposed with the following results:

Votes	Number of Votes Cast (1 share = 1 vote)	Percentage of voting rights exercised by the shareholders present and casting their votes
1. Approved	211,382,825	100.0000%
2. Disapproved	0	0.0000%
3. Abstained	0	0.0000%
4. Void	0	0.0000%
Total	211,382,825	100.0000%

#### Agenda 7 To appoint the auditors and determine the audit fee for the year 2019

The Managing Director informed that the Audit Committee and the Board of Directors had agreed to recommend the Meeting to appoint Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. as the auditors of the Company for the year 2019, as the firm had been reputable, independent, and had shown satisfactory performance according to past records, with the annual audit fee not exceeding Baht 1,535,000 with no other service fees.

The list of auditors of Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd are as follows:

1.	Mrs. Nisakorn	Songmanee	CPA No. 5035	or
2.	Dr. Suphamit	Techamontrikul	CPA No. 3356	or
3.	Mr. Chavala	Tienpasertkij	CPA No. 4301	or
4.	Ms. Wilasinee	Krishnamra	CPA No. 7098	

The audit fee for the year 2019 was as follows:

2019 Audit Fee	2018 Audit Fee	Change
Baht 1,535,000	Baht 1,490,000	Increased by Baht 45,000 or 3.02%

The Company, its subsidiaries, and management of the Company along with affiliates of the Company, its subsidiaries and management of the Company did not have a direct relationship or any conflict of interest with the aforementioned auditors.

Thereafter, the Managing Director asked the Meeting if any shareholders would like to ask questions or make suggestions. Since there were no more questions, the Managing Director requested the Meeting to approve the appointment of the auditors and the audit fee for the year 2019.

Resolution: The Meeting approved the appointment of auditors and audit fee for the year 2019 as proposed with the following results:

Votes	Number of Votes Cast (1 share = 1 vote)	Percentage of voting rights exercised by the shareholders present and casting their votes
1. Approved	211,382,825	100.0000%
2. Disapproved	0	0.0000%
3. Abstained	0	0.0000%
4. Void	0	0.0000%
Total	211,382,825	100.0000%

## Agenda 8 To consider other matters (if any)

The Managing Director asked the shareholders if there were any issues they would like to raise for the Meeting's consideration. There were no more issues raised.

However, questions were raised regarding previous agendas as follows.

Mr. Chokchai Kanjanakul

Shareholder

What are the reasons behind 2018 renumerations for directors and management which amount to Baht 79.6 million, a jump of Baht 30

million?

Mr. Vorasit Pokachaiyapat :

Managing Director

The main reason for the increase of total renumerations for directors and management is bonus payments for the staff of investment banking business. As bonus payments are determined by the company's results, while the revenues from investment banking business increase so do the

expenses in this matter.

Mr. Varah Sucharitakul

Director

I'd like to add that the securities business (FSL) generated more revenues in 2018, and bonus payments are normally determined by operating results of the company and not the Group.

Mr. Phuwanart Na Songkhla

Proxy

As a part of securities business faction, FNS's operating results for the past year fluctuated considerably from various factors involving domestic and international affairs, as well as the shifting market, competitions, and politics. I would like an analysis of this year's trends and how will the Company restore the stability of its revenues. I'd also like to hear how Finansa Hero contributed in cutting expenses and increasing revenues for the Company during the past year.

Mr. Varah Sucharitakul

Let me explain the following.

Director

 The overview of the business at the beginning of this year does not fare so well. The Company also hopes to see higher volumes of

trade while it still cannot expect much revenues from brokerage fees. Measures are put into action, such as elimination of ambiguous businesses or those causing loss and cutting down as much as possible on branches expenses while promoting more use of internet.

2. Finansia Hero has only been on the beta test for one year; it is still too soon to say that it helps reduce expenses. Immediate layoffs might disrupt the Company in case of sudden shifts in the market. During the past year there was an apparent staff reduction from the trading team for foreign institutional investors, therefore we will not lay off staff because of Hero now. Instead we will hire more talents to help with Hero in aspects such as online marking, training, event, and IT. We will need more staff, but relatively scarce in number. However, the IT team will be required specially to oversee Hero. As for the success of the program, judging from internal usage, a considerable number of approximately 20% staff have switched to online trading. The Company holds a meeting to evaluate Hero's usage at least once a month.

The Chairman asked the Meeting if any shareholders had any more questions or wanted to comment further about the operations of the Company. As no one did, the Chairman expressed his gratitude to shareholders for attending the Meeting and participating in asking questions, then he announced the Meeting closed.

The Meeting closed at 16.20 hrs.

Signed	
	(Dr. Virabongsa Ramangkura)
Signed	Minute Taker
	(Ms. Wipa Nilsophon)



## Enclosure 3

## Profiles of Director Nominees and qualifications of 'Independent Director'

## **Profiles of Director Nominees**

Name – Surname	Mr. Vorasit Pokachaiyapat				
Age	56 years				
Nationality	Thai				
Proposed position	Executive Director				
Current position	Managing Director				
	Authorized Director				
	Member of the Nomination, Compensation and				
	Corporate Governance Committee				
Date of holding directorship	June 19, 2002				
Years of being director of the Company	17 years 7 months				
Education and Training	M.S. Computer Information Systems, Bentley College, USA				
	B.S. Managerial Economics and Industrial Management				
	Carnegie-Mellon University, USA				
	Certificate, Thai Institute of Directors Association (IOD)				
	- Directors Certification Program (2002)				
Positions held in others listed Companies	1 listed companies				
	2015 - Present - Director and Chief Executive Officer				
	M.K. Real Estate Development Plc.				
Positions held in other non-listed organization	6 companies				
	Nov.2019 - Present - Director, Prospect Reit Management Co., Ltd.				
	2018 - Present - Director, Frasers Property BFTZ Co., Ltd.				
	2016 - Present - Director, NEO Corporate Co., Ltd.				
	2010 - Present - Director, Finansa Capital Ltd.				
	2005 - Present - Executive Director, Prospect Development Ltd.				
	1994 - Present - Director, Finansa Fund Management Ltd.				
Working Experience (last 5 years)	1998 - Feb.2018 - Independent Director, SE-Education Plc.				
Shareholdings in the Company	41.66%				
(as of December 31, 2019)					
Positions held in organizations that pose	None				
conflict of interest to the Company					
Meeting attendance in 2018	Board of Directors 5 out of 5 meetings				
	Nomination, Compensation and 2 out of 2 meetings				
	Corporate Governance Committee				
Director nomination criteria	The Board has considered on the Nomination, Compensation and Corporate				
	Governance Committee's recommendation and agreed that Mr. Vorasit Pokachaiyapat is				
	competent, highly qualified, widely experienced, and qualified as a director in				
	accordance with related laws.				

## **Profiles of Director Nominees**

Name – Surname	Mr. Varah Sucharitakul				
Age	55 years				
Nationality	Thai				
Proposed position	Executive Director				
Current position	Executive Director				
	Authorized Director				
	Company Secretary				
Date of holding directorship	June 19, 2002				
Years of being director of the Company	17 years 7 months				
Education and Training	MBA, University of New Hampshire, USA				
	B.Eng. (Mechanical Engineering) Chulalongkorn University, Thailand				
	Certificate, Thai Institute of Directors Association (IOD)				
	- Corporate Governance for Capital Market Intermediaries (2016)				
	- Company Secretary Program (2008)				
	- Directors Certification Program (2002)				
Positions held in others listed Companies	2 listed companies				
	2015 - Present - Director, SBI Royal Securities Plc.				
	Phnom Penh, Cambodia				
	2012 - Present - Deputy Chairman of the Board ,				
	Finansia Syrus Securities Plc.				
Positions held in other non-listed organization	2 companies				
	2012 - Present - Executive Director, Finansa Securities Ltd.				
	2010 - Present - Director, Finansa Capital Ltd.				
Working Experience (last 5 years)	None				
Shareholding in the Company	None				
(as of December 31, 2019)					
Positions held in organizations that pose conflict	None				
of interest to the Company					
Meeting attendance in 2019	Board of Directors 4 out of 5 meetings				
Director nomination criteria	The Board has considered on the Nomination, Compensation and Corporate				
	Governance Committee's recommendation and agreed that Mr. Varah Sucharitakul is				
	competent, highly qualified, widely experienced, and qualified as a director in				
	accordance with related laws.				

## **Profiles of Director Nominees**

Name – Surname	Mr. Chanmanu Sumawong
Age	63 years
Nationality	Thai
Proposed position	Independent Director
Current position	Independent Director
	Member of the Audit Committee
	Member of the Nomination, Compensation and
	Corporate Governance
Date of holding directorship	February 1, 2018
Years of being director of the Company	1 year 11 months
Education and Training	Master of Comparative Law (A.P.), George Washington University, USA
	Master of Law, George Washington University, USA
	Bachelor's Degree, Laws, (2nd Class Honors) Thammasat University, Thailand
	Barrister of law, Thailand
	Certificate, Thai Institute of Directors Association (IOD)
	- Director Accreditation Program (2013)
Positions held in others listed Companies	2 listed companies
	2019 - Present - Executive Vice President
	Pruksa Real Estate Plc.
	2018 - Present - Independent Director, Member of Audit Committee and Member
	of Nomination and Remuneration Committee
	CIMB Thai Bank Plc.
Positions held in other non-listed organization	1 company
	2018 - Present - Independent Director and Member of the Audit Committee
	Finansa Securities Ltd.
Working Experience (last 5 years)	2018 - 2019 - Director, Thonburi Bamrungmuang Hospital Co., Ltd.
	2017 - 2019 - Director of Legal Affairs
	Thonburi Healthcare Group Plc.
	2010 - 2016 - Executive Vice President
	Siam Commercial Bank Plc.
Shareholding in the Company	None
(as of December 31, 2019)	
Positions held in organizations that pose conflict of interest to the Company	None
Meeting attendance in 2019	Board of Directors
-	<ul> <li>Audit Committee</li> <li>4 out of 4 meetings</li> </ul>
	<ul> <li>Nomination, Compensation and</li> <li>2 out of 2 meetings</li> </ul>
	Corporate Governance Committee
Director nomination criteria:	The Board has considered on the Nomination, Compensation and Corporate
	Governance Committee's recommendation and agreed that Mr. Chanmanu Sumawong
	is competent, highly qualified, widely experienced, and qualified as a director in
	accordance with related laws. The Board has concluded that the nominee for
	independent director will be able to offer uninfluenced opinions in line with related criteria.

#### Qualifications of the Company's Independent Directors

# (Finansa's requirements are more stringent than those required by the Stock Exchange of Thailand and the Office of the Securities and Exchange Commission, Thailand)

- 1) Holding not more than 0.5% of the Company's shares with voting rights, or those of any subsidiary company, associated company or juristic person with conflict of interest, which shall be inclusive of the shares held by related persons.
- 2) Not being a director who is involved in the Company management, an employee, a staff member, an advisor who receives a regular salary from the Company, or a controlling person of the Company, subsidiary company, associated company, subsidiary company with the same level or of juristic person with a conflict of interest within the last 2 years.
- 3) Not being a connected person, by virtue of a blood relationship or legal marriage being father, mother, spouse, sibling, child, including spouse of a child, of the executives, major shareholders, controlling persons or persons who are about to be nominated as executives or controlling persons of the Company or subsidiary company.
- 4) Not holding a business relationship with the Company, subsidiary company, associated company or with juristic person with a conflict of interest in a way that may interrupt the exercise of independent discretion. Nor being a major shareholder, a non-independent director, or an executive of a business holding a relationship with the Company, subsidiary company associated company or of juristic person with a conflict of interest within the last 2 years.
- 5) Not being an auditor of the Company, subsidiary company, associated company or of juristic person with a conflict of interest, and not being a major shareholder, non-independent director, executive or managing partner of the audit firm providing the auditors of the Company, subsidiary company, associated company or of juristic person with a conflict of interest within the last 2 years.
- 6) Not being a professional service provider including legal or financial adviser receiving service fee of more than Baht 2 million a year from the Company, subsidiary company, associated company or from a juristic person with a conflict of interest within the last 2 years. In the case that the professional service provider is a juristic person, it shall include the major shareholder, non-independent director, executive or managing partner of such service provider.
- 7) Not being a representative director appointed by the Company's directors, major shareholders or shareholders related to major shareholders.
- 8) Not operating a business with the same nature and in competition with the Company and its subsidiaries or not being a partner in a partnership or a director involved in administration or an employee, officer, routine consultant or holding share more than one percent of all shares with voting rights of other company with the same nature and in competition with the Company and its subsidiaries.
- 9) Not holding other characteristics that prohibit the expression of independent opinion on the Company's operations.

#### Enclosure 4

## Articles of Association (in relation to Shareholders Meeting only)

#### Chapter V - Meeting of Shareholders

- 29. In a Meeting of Shareholders, a shareholder may appoint a proxy to attend the meeting and to vote on his behalf in the meeting. The power given to the proxy must be made in writing and signed by the appointor in the form prescribed by the Registrar, provided that the instrument shall be delivered to the Chairman of the directors or the person assigned by the Chairman before such proxy attend the meeting.
- 30. In the Meeting of Shareholders, there must be shareholders and proxies (if any) present at the meeting in a number not less than twenty-five or not less than one half of the total number of shareholders and representing an aggregate number of shares not less than one-third of the total number of sold shares to constitute a quorum.

In the event at any Meeting of Shareholders, upon the lapse of one hour from the time fixed for the commencement of the meeting, number of the shareholders present is insufficient to form a quorum as designated; if such meeting is convened because the shareholders have requested, it shall be cancelled. If such meeting is convened not because of the shareholders have requested, it shall be reconvened and the notice of meeting shall be sent to the shareholders not less than seven days in advance of the date of the meeting. In the subsequent meeting, no quorum is required.

Provided that, shares held by the Company shall not constitute a quorum of the Meeting of Shareholders.

- 31. The Chairman of the directors is the Chairman of the Meeting of Shareholders, in the event the Chairman of the directors is not present at the meeting or is unable to perform his duty and if there is a Vice-Chairman, such Vice-Chairman shall preside over the meeting. If there are no Chairman and Vice-Chairman or there are but they are unable to perform the duty, the shareholders present shall elect one shareholder to act as the Chairman of the meeting.
  - 32. One share is entitled to one vote in voting in the Meeting of Shareholders.

A resolution of the Meeting of Shareholders shall be supported by votes as follows:

- (1) In a regular case, by the majority of votes of the shareholders present and vote; in the event of a tie, the Chairman of the meeting shall give the casting vote.
- (2) In the following cases; by votes of not less than three-fourths of the total votes of the shareholders present and qualified to vote:
  - (a) a sale or transfer of all or material part of business to other persons;
  - a purchase or acceptance of transfer of business of other company or private company to be owned by the Company;
  - entering into, amending, or terminating a lease of all or material part of business of the Company; entrusting other person to manage the Company; or amalgamating of business with other person with an aim to share profits and loss;
  - (d) amending the Memorandum of Association or the Articles of Association of the Company;
  - (e) increasing or decreasing of capital of the Company;
  - (f) merging or dissolving the Company;
  - (g) other matters prescribed by laws.

Provided that, shares held by the Company are not entitled to vote.

For shareholders who are able to attend in person, please bring along the following documents:

- (1) For individual persons of Thai nationality, please bring over personal identification card, or driver's license, or any other official identification card.
- (2) For individual persons of non-Thai nationality, please bring over passport.
- (3) For Thai Juristic Persons, please bring a copy of the Certificate of Incorporation certified by the authorized director alongside the corporate stamp if applicable. A certified copy of the personal identification card, passport, or driver's license of the authorized director should also be presented.
- (4) For a Juristic Person of other countries, please show a copy of the Affidavit (issue within 12 months), a Certificate of Incorporation and Memorandum of Association certified by the authorized director alongside the corporate stamp if applicable. A certified copy of the foreign identity card, or passport of the authorized director should also be certified.

Any shareholders who wish to appoint a proxy to attend the meeting and vote on their behalf, please fill out and sign the proxy form enclosed herewith as <u>Enclosure 5</u>, and submit the signed, duty stamped proxy form to the chairman of the meeting and/or the person authorized by the chairman of the meeting before the proxy enters the meeting. The proxy is required to present the following documents:

- (1) If the Grantor is an individual person of Thai nationality, please attach a copy of personal identification card, copy of driver's license, or copy of passport certified as a true copy.
- (2) If the Grantor is an individual person of non-Thai nationality, please attach a copy of his/her passport or foreign identity card certified as a true copy.
- (3) If the Grantor is a Juristic Person in Thailand, please attach a copy of the Affidavit or a Certificate of Incorporation of the Grantor certified by the authorized director with the corporate stamp if applicable. A certified copy of the personal identification card, passport, or driver's license of the authorized director should also be provided.
- (4) If the Grantor is a Juristic Person of other countries, please attach a copy of the Affidavit (issue within 12 months), a Certificate of Incorporation and Memorandum of Association certified by the authorized director with the corporate stamp if applicable. A certified copy of foreign identity card, or passport of the authorized director should also be provided.

The assigned proxy should also bring along their personal identification card, driver's license, or passport to the meeting for identification purposes.

To reserve the rights and benefits of the shareholders, in the case that shareholders cannot attend the meeting but have the intention to have independent directors vote for them, please fill in the appropriate information in the proxy forms and grant the proxy to Mr. Akarat Na Ranong, Independent Director / Chairman of the Audit Committee / Chairman of the Nomination, Compensation and Corporate Governance Committee of the Company, has no vested interests in any agenda issues proposed to this Annual General Meeting of Shareholders except for Agenda 6: To approve the remuneration of directors for the year 2020 or Mr. Chanmanu Sumawong, Independent Director / Audit Committee Member/ Member of the Nomination, Compensation and Corporate Governance Committee of the Company, has no vested interests in any agenda issues proposed to this Annual General Meeting of Shareholders except for Agenda 5: To elect directors in place of directors who retired by rotation and Agenda 6: To approve the remuneration of directors for the year 2020. In the case that one Independent Director who is a proxy holder cannot attend the meeting, another Independent Director shall be assigned for replacement. Please send the proxy forms and the supporting documentation to Ms. Wipa Nilsophon, Finansa Plc., 48/48, TISCO Tower, 20<sup>th</sup> Floor, North Sathorn Road, Silom, Bangrak, Bangkok 10500 before April 22, 2020 to assure that all the necessary documentation is in place for registration at the meeting. If you have further questions about the proxy procedure, please contact Ms. Wipa Nilsophon at 02-697-3780 during working hours.

## Proxy Form A Duty Stamp Baht 20 Date\_\_\_\_\_Month\_\_\_\_Year\_\_\_ (1) I/We\_\_\_\_ \_\_Nationality\_\_\_\_ \_\_\_\_\_Road\_\_\_\_Sub-District\_\_\_\_\_ Province Province Postal Code (2) being a shareholder of Finansa Public Company Limited holding altogether\_\_\_\_\_\_ shares and have the rights to vote equal to\_\_\_\_\_\_ votes as follow; ordinary shares\_\_\_\_\_\_ shares and have the rights to vote equal to\_\_\_\_\_\_ votes preferred shares \_\_\_\_\_ shares and have the rights to vote equal to \_\_\_\_\_ votes (3) hereby appoint \_\_\_\_\_Age\_\_\_\_\_ years Resides at \_\_\_\_\_Road \_\_\_\_ □ (1) \_\_\_\_\_ Sub-District \_\_\_\_\_\_ District \_\_\_\_\_ Province \_\_\_\_\_ Postal Code \_\_\_\_\_; or □ (2) \_\_\_\_\_\_\_ Age \_\_\_\_\_\_ years Resides at \_\_\_\_\_\_Road \_\_\_\_\_ Sub-District \_\_\_\_\_\_ Province \_\_\_\_\_ Postal Code \_\_\_\_\_; (3) the following independent director: ☐ Mr. Akarat Na Ranong Age 66 years Resides at 256 Soi Sukhumvit 55 Road Sukhumvit Sub-District Klongton Nua District Wattana Province Bangkok Postal Code 10110; ☐ Mr. Chanmanu Sumawong Age\_63 years Resides at 634/2 Road\_Nakhon Chaisi Sub-District Thanon Nakhon Chaisi District Dusit Province Bangkok Postal Code 10300 (Mr. Akarat Na Ranong, Independent Director / Chairman of the Audit Committee / Chairman of the Nomination, Compensation and Corporate Governance Committee, has no vested interests in any agenda issues proposed to this Annual General Meeting of Shareholders except for Agenda 6: To approve the remuneration of directors for the year 2020 and Mr. Chanmanu Sumawong, Independent Director / Audit Committee Member / Member of the Nomination, Compensation and Corporate Governance Committee, has no vested interests in any agenda issues proposed to this Annual General Meeting of Shareholders except for Agenda 5: To elect directors in place of directors who retired by rotation and Agenda 6: To approve the remuneration of directors for the year 2020. In the case that one Independent Director who is a proxy holder cannot attend the meeting, another Independent Director shall be assigned for replacement.) To be my/our proxy to attend and vote on my/our behalf at the 2020 Annual General Meeting of Shareholders on April 28, 2020 at 15.30 hrs. at Crowne Plaza Bangkok Lumpini Park Hotel, Crowne 1-3 Room, 21st Floor, 952 Rama 4 Road, Bangkok, Thailand or any adjournment at any date, time and place thereof.

Any business carried out by the proxy in the said meeting shall be deemed as having been carried out by myself/ourselves.

Signed	Granto
(	)
Signed(	Proxy
Signed	Proxy

Note: The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and shall not split the number of shares to several proxies to vote separately.

Duty Stamp Baht 20

## Proxy Form B

	Written at				
			Date	Month	Year
(1) I/We			Natio	nality	
Reside at					
District	Provinc	ce		Postal C	ode
holding altogetherordinary shares_	nolder of Finansa P shares and sha sha	d have the rights ares and have the	to vote equal t e rights to vote	equal to	votes
(3) hereby appoir					
		=	-		Road
Sub-District					
					Road
Sub-District	DIStrict	Province_		Postal Code _	; or
Sub-District Thanon Nakh  (Mr. Akarat Na III  Nomination, Compensation proposed to this Annual Compensed to the year 2020 of the Nomination, Compensed to this Annual Gewho retired by rotation and Independent Director who is for replacement.)	nanu Sumawong A non Chaisi District Ranong, Independer and Corporate Goneral Meeting of and Mr. Chanmanu sation and Corporate neral Meeting of Sh Agenda 6: To app	Age 63 years  It Dusit Provident Director / Covernance Com  Shareholders e Sumawong, Indeate Governance Covernance Covern	Resides at	he Audit Commit o vested interests enda 6: To appro ctor / Audit Commit s no vested intere 5: To elect direct ors for the year 20 r Independent Direct	Road Nakhon Chaisi e 10300  ttee / Chairman of the s in any agenda issues ove the remuneration of nittee Member / Member sts in any agenda issues tors in place of directors 020. In the case that one
on April 28, 2020 at 15.30 l 4 Road, Bangkok, Thailand	nrs. at Crowne Plaz	a Bangkok Lump	oini Park Hotel	, Crowne 1-3 Roo	=
(4) I/We hereby	authorize the proxy	to vote on my/ou	ır behalf at this	s meeting as follow	vs:
□ Agenda 1 Re:	To certify the Min 24, 2019.	utes of the 2019	Annual Gene	ral Meeting of Sh	areholders held on April
□ (a)	The proxy shall h	_	consider and	d vote on my/our	behalf, as he/she may
□ (b)	The proxy shall vo ☐ Approve	ote as per my/our	intention as fo	ollows: □ Abstai	n

□ Agenda 2 Re:	To acknowledge the repor	t of the operating results for	the year 2019.
□ Agenda 3 Re:	-	tements, including the consi	olidated financial statements of the mber 31, 2019.
□ (a)	The proxy shall have the		on my/our behalf, as he/she may
□ (b)	deem appropriate;	r my/our intention as follows:	
	☐ Approve	☐ Disapprove	☐ Abstain
□ Agenda 4 Re:	To approve the allocation	of the net profit for legal res	erves and dividend payment.
□ (a)	The proxy shall have the deem appropriate;	right to consider and vote	on my/our behalf, as he/she may
□ (b)	The proxy shall vote as pe	r my/our intention as follows:	
	☐ Approve	☐ Disapprove	☐ Abstain
□ Agenda 5 Re:	To elect directors in place	of directors who retired by r	otation.
□ (a)			on my/our behalf, as he/she may
	deem appropriate;		
□ (b)	The proxy shall vote as pe	r my/our intention as follows:	
	☐ To elect nominated dire	ctors as a whole	
	☐ Approve	□ Disapprove	☐ Abstain
	☐ To elect nominated dire	ctors individually	
	Name: Mr. Vo	orasit Pokachaiyapat	
	☐ Approve	☐ Disapprove	☐ Abstain
	Name: Mr. Va	arah Sucharitakul	
	☐ Approve	☐ Disapprove	☐ Abstain
	Name: Mr. Cl	hanmanu Sumawong	
	☐ Approve	☐ Disapprove	☐ Abstain
□ Agenda 6 Re:	To approve the remunerat	tion of directors for the year	2020.
_		-	
⊔ (a)	deem appropriate;	right to consider and vote	on my/our behalf, as he/she may
□ (b)		r my/our intention as follows:	
	☐ Approve	□ Disapprove	☐ Abstain
☐ Agenda 7 Re:	To appoint the auditor and	d determine the audit fee for	the year 2020.
_			on my/our behalf, as he/she may
	deem appropriate;		
□ (b)	The proxy shall vote as pe	r my/our intention as follows:	
	☐ Approve	☐ Disapprove	☐ Abstain

	☐ Agenda 8	Re:	To consider othe	er matters (if any)			
		□ (a)	The proxy shall	have the right to o	onsider and v	ote on my/our behalf	f, as he/she may
			deem appropriate	e;			
		□ (b)	The proxy shall v	ote as per my/our ir	tention as follo	ows:	
			☐ Approve	☐ Disap	prove	☐ Abstain	
	(5) Th	e vote	s made by the pr	roxy for any agenda	a item that are	not in accordance wi	ith this document
shall be			-	votes are not my vot			
	(6) In	case t	hat I have not sne	ecified or have not c	learly specified	d my voting intention fo	or any agendal or
n case	` '		·		, ,	nan those specified ab	, ,
		_		· ·		er and vote on my/our	
-	em appropriat		-	rerty eriali ria re alle		or arra voto orr my, car	2011411 40 110/0110
,			'				
	Any busines	s carr	ied out by the pro	oxy in the said mee	ting shall be o	deemed as having bee	en carried out by
myself/c	urselves.						
					Oi ava a al		0
					Signea		Grantor
					(		)
					Signed		Proxy
					(		)
							/
					Signed		Proxy
					(		)

## Note:

- 1. The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and shall not split the number of shares to several proxies to vote separately.
- 2. In the agenda regarding the election of directors, it is applicable to elect either nominated directors as a whole, or elect each nominated director individually.
- 3. In case where there are more agenda items to consider than those specified above, the grantor may use the allonge of proxy (Form B) as attached.

## Allonge of Proxy (Form B)

## The appointment of proxy by the shareholder of Finansa Public Company Limited

At the 2020 Annual General Meeting of Shareholders on April 28, 2020 at 15.30 hrs. at Crowne Plaza Bangkok Lumpini Park Hotel, Crowne 1-3 Room, 21<sup>st</sup> Floor, 952 Rama 4 Road, Bangkok, Thailand or any adjournment at any date, time and place thereof.

□ Agenda		_Re :			
	☐ (a) The	e proxy shall hav	e the right to cons	sider and vo	te on my/our behalf,
	as	s he/she may dee	em appropriate;		
	□ (b) The	e proxy shall vote	e as per my/our in	tention as fo	llows:
		Approve	□ Disapprove	[	☐ Abstain
□ Agenda		_Re:			
	☐ (a) The	e proxy shall hav	e the right to cons	sider and vo	te on my/our behalf,
	as	s he/she may dee	em appropriate;		
	□ (b) The	e proxy shall vote	e as per my/our in	tention as fo	llows:
		Approve	□ Disapprove	[	☐ Abstain
		_			
⊔ Agenda		_Re :			
		-	_	sider and vo	te on my/our behalf,
		s he/she may dee		tantian as fo	llavva
			e as per my/our in		illows: □ Abstain
	Ц	Approve	□ Disapprove	L	_ Abstain
□ Agenda		_Re :			
g				sider and vo	te on my/our behalf,
		s he/she may de	_		•
		-	e as per my/our in	tention as fo	llows:
		Approve	☐ Disapprove	[	☐ Abstain
☐ Agenda					
		-	_	sider and vo	te on my/our behalf,
		s he/she may dee			
			e as per my/our in		
	Ц	Approve	□ Disapprove	l	☐ Abstain
□ Agenda		Re: To elect dir	ectors in place of	f directors w	ho retired by rotation.
□ / tgorida					te on my/our behalf,
		s he/she may dee	=		··· <b>y</b> ,····,
			e as per my/our in	tention as fo	llows:
	. ,	, ,	, ,		
	Name:				
		Approve	□ Disapprove	[	□ Abstain
	Name:				
		Approve		ſ	□ Abstain
					<del></del>
	Name:				
		Approve	□ Disapprove	[	☐ Abstain

Duty Stamp Baht 20

## Proxy (Form C)

(This proxy is applicable only for the case of foreign shareholders who have appointed a custodian in Thailand.)

Written				n at		
					Year	
(1) I/M/p			Natio	nality		
	Road					
	Postal Code					
	er of Finansa Public Com					
holding altogether	share	s and have the rig	hts to vote equ	al to	votes as follow	
ordinary	shares	shares and hav	e the rights to v	ote equal to	votes	
preferred	shares	shares and hav	e the rights to v	ote equal to	votes	
(2) hereb	y appoint					
		Age	vears Resid	les at	Road	
	District					
	District	-	-			
	following independent di					
□ <u> </u>	<u>Ir. Akarat Na Ranong</u> <i>A</i>	Age <u>66</u> years F	Resides at 25	66 Soi Sukhumvit	55 Road <u>Sukhumvi</u>	
	igton Nua District Wa	-				
	Ir. Chanmanu Sumawong					
	non Nakhon Chaisi Dis					
directors for the ye of the Nomination, proposed to this Ar who retired by rota Independent Director replacement.)	Annual General Meeting ar 2020 and Mr. Chanma Compensation and Corpensual General Meeting of ation and Agenda 6: To a tor who is a proxy holder of the control of the contr	anu Sumawong, In Porate Governance Shareholders exc Poprove the remun Cannot attend the r	de pendent Dire Committee, ha ept for Agenda eration of direc neeting, anothe	ector / Audit Com is no vested intere 5 : To elect directors for the year 2 er Independent D	mittee Member / Member ests in any agenda issues stors in place of directors (020. In the case that one irector shall be a ssigned	
-	/our proxy to attend and	=			=	
	at 15.30 hrs. at Crowne P				om, 21 Floor, 952 Rama	
4 Road, Bangkok,	Thailand or any adjournr	ment at any date, i	ime and place	thereof.		
□Т	hereby authorize my/our he proxy is authorized for he proxy is authorized for ☐ Ordinary shares ☐ Preferred shares	all shares held ar certain shares as shares and h	nd entitled to vo follows: lave the rights to	te. o vote equal to		
(4) I/We	hereby authorize the pro	oxy to vote on my/o	our behalf at this	s meeting as follo	ws:	
□ Agend	la 1 Re: To certify the M 24, 2019.	linutes of the 201	9 Annual Gene	ral Meeting of Sh	nareholders held on Apri	
	☐ (a) The proxy shall	have the right to	consider and vo	ote on my/our beh	nalf, as he/she may deem	
	appropriate;		u intanti C	Marria		
		vote as per my/ouvotes		ollows: □ Disapprove	votes	
	☐ Abstain		_	1-1-13.3 <u></u>		

□ Agenda 2 Re	To acknowledge the report of the	ne operating results for the year 20	119.
□ Agenda 3 Re	=	nts, including the consolidated fina or the year ended December 31, 2	
□ (a)	· · ·	consider and vote on my/our beha	
	appropriate;		
□ (b)	The proxy shall vote as per my/o	our intention as follows:	
	☐ Approvevotes	☐ Disapprove	votes
	☐ Abstainvotes		
☐ Agenda 4 Re:	To approve the allocation of the	e net profit for legal reserves and d	ividend payment.
□ (a)		consider and vote on my/our beha	· ·
	appropriate;	·	•
□ (b)	The proxy shall vote as per my/o	our intention as follows:	
	☐ Approvevotes	☐ Disapprove	votes
	☐ Abstainvotes		
☐ Agenda 5 Re	To elect directors in place of dir	ectors who retired by rotation.	
_		-	16 1 / 1
□ (a)		consider and vote on my/our beha	air, as ne/sne may deem
□ (b)	appropriate; The proxy shall vote as per my/o	our intention as follows:	
□ (b)	The ploxy shall vote as per my/c	our intention as follows.	
	☐ To elect nominated directors	as a whole	
	☐ Approvevo	otes   Disapprove	votes
	☐ Abstainvo	otes	
	☐ To elect nominated directors	individually	
		•	
	Name: Mr. Vorasit Pokac		votos
	☐ Approvevo		votes
	☐ ADStallIVC	nes	
	Name: Mr. Varah Suchar		
	☐ Approvevo		votes
	☐ Abstainvo	otes	
	Name: Mr. Chanmanu Su	ımawong	
	☐ Approvevo	otes   Disapprove	votes
	☐ Abstainvo	otes	
□ Agenda 6 Re	To approve the remuneration of	directors for the year 2020	
		consider and vote on my/our beha	alf as he/she may deem
<u> </u>	appropriate;		m, ac nerene may acom
□ (b)	The proxy shall vote as per my/c	our intention as follows:	
,	☐ Approvevotes	☐ Disapprove	votes
	☐ Abstainvotes		
□ Agenda 7 D=	To appoint the auditor and date	rmine the guidit fee for the war 20	20
=		rmine the audit fee for the year 20	
□ (a)	appropriate;	consider and vote on my/our beha	an, as ne/sne may deem
□ (b)	The proxy shall vote as per my/o	ur intention as follows:	
□ (Đ)	☐ Approvevotes	☐ Disapprove	votes
	☐ Abstainvotes		

⊔ Agenda 8 Re:	To consider other i	matters (if any).		
□ (a)	The proxy shall hav appropriate;	e the right to consider	and vote on my/our beha	alf, as he/she may deem
□ (b)	The proxy shall vote	e as per my/our intentic	on as follows:	
	☐ Approve	votes	☐ Disapprove	votes
	☐ Abstain	votes		
(5) The votes m be deemed invalid votes, a				with this document shall
(6) In case that case that the meeting cor any amendment or addition may deem appropriate in a	nsiders or passes res in of any fact, the pro	solutions in any matter	s other than those spec	
Any business ca myself/ourselves in all rest document.	•	-		ving been carried out by t in accordance with this
		Sig	ned	Grantor
			(	)
		Sig	ned	Proxy
			(	)
		Sig	ned	Proxy
			(	)

#### Note:

- 1. This proxy (Form C) is applicable only for the case of foreign investors (the shareholders whose names are listed in the share register book as the foreign investors) who have appointed a custodian in Thailand.
- 2. The following documents shall be attached with this Proxy Form:
  - (1) Power of Attorney from a shareholder, authorizing a custodian to sign the Proxy form on behalf of the shareholder.
  - (2) Letter certifying that the person signing the Proxy Form is authorized to engage in custodian business.
- 3. The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and shall not split the number of shares to several proxies to vote separately.
- 4. In the agenda regarding the election of directors, it is applicable to elect either nominated directors as a whole, or elect each nominated director individually.
- 5. In case where there are more agendas to consider than those specified above, the grantor may use the allonge of proxy (Form C) as attached.

## Allonge of Proxy (Form C)

## The appointment of proxy by the shareholder of Finansa Public Company Limited

At the 2020 Annual General Meeting of Shareholders on April 28, 2020 at 15.30 hrs. at Crowne Plaza Bangkok Lumpini Park Hotel, Crowne 1-3 Room, 21<sup>st</sup> Floor, 952 Rama 4 Road, Bangkok, Thailand or any adjournment at any date, time and place thereof.

□ Agen	daRe :				
	☐ (a) The proxy shall happropriate;	nave the right to o	consider and vote on my/ou	ır behalf, as he/she may dee	m
	☐ (b) The proxy shall v	ote as per my/oui	r intention as follows:		
	☐ Approve	votes	☐ Disapprove	votes	
	☐ Abstain	votes			
□ Agen	daRe :	· · · · · · · · · · · · · · · · · · ·			
	☐ (a) The proxy shall happropriate;	nave the right to o	consider and vote on my/ou	ur behalf, as he/she may dee	эm
	☐ (b) The proxy shall v	ote as per my/ou	r intention as follows:		
	☐ Approve	votes	☐ Disapprove	votes	
	☐ Abstain	votes			
□ Agen	daRe :				
	☐ (a) The proxy shall h	nave the right to	consider and vote on my/ou	ur behalf, as he/she may dee	m
	appropriate;				
	☐ (b) The proxy shall v	ote as per my/ou	r intention as follows:		
	☐ Approve	votes	☐ Disapprove	votes	
	☐ Abstain	votes			
□ Agen	daRe :				
	☐ (a) The proxy shall happropriate;	nave the right to o	consider and vote on my/ou	ur behalf, as he/she may dee	m÷
	☐ (b) The proxy shall v	ote as per my/ou	rintention as follows:		
	☐ Approve	votes	☐ Disapprove	votes	
	☐ Abstain	votes			
□ Agen	daRe :				
	☐ (a) The proxy shall happropriate;	nave the right to o	consider and vote on my/ou	ur behalf, as he/she may dee	эm
	☐ (b) The proxy shall v	ote as per mv/ou	r intention as follows:		
	☐ Approve		☐ Disapprove	votes	
	☐ Abstain				

☐ Agenda	Re: To elect directors in	place of	directors who retired by rota	ation
☐ (a) The p	proxy shall have the right	t to consi	der and vote on my/our beh	nalf, as he/she may deem
appr	opriate;			
☐ (b) The p	proxy shall vote as per m	y/our inter	ntion as follows:	
	Name:			
	☐ Approve	votes	☐ Disapprove	_votes
	☐ Abstain	votes		
	Name:			
	☐ Approve	votes	☐ Disapprove	_votes
	☐ Abstain	votes		
	Name:			
	☐ Approve	votes	☐ Disapprove	_votes
	☐ Abstain	votes		

## Enclosure 6

## Profiles of Independent Director of Finansa Public Company Limited (Proxy)

## Profiles of Independent Director

Name – Surname	Mr. Akarat Na Ranong				
Age	66 years				
Nationality	Thai				
Current position	Independent Director				
	Chairman of the Audit Committee				
	Chairman of the Nomination, Compensation and				
	Corporate Governance Committee				
Date of holding directorship	January 13, 2011				
Years of being director of the Company	9 years				
Home Address:	256 Soi Sukhumvit 55, Sukhmvit Road, Klongton Nua, Wattana, Bangkok 10110				
Education and Training	Master's Degree, Business Administration (Management)				
	Marshall University, USA				
	Bachelor's Degree, Economics, Chulalongkorn University, Thailand				
	Certificate, Thai Institute of Directors Association (IOD)				
	- Audit Committee Program (2004)				
	- Director Accreditation Program (2007)				
	- Role of the Compensation Committee (2007)				
	- Director Certification Program (2013)				
	- Role of the Chairman Program (2017)				
	- Ethical Leadership Program (2019)				
	Certificate, Capital Market Academy Leadership Program (2008)				
Positions held in others listed Companies	2 listed companies				
	2017 - Present - Independent Director, Chairman of the Audit Committee,				
	Vice Chairman of Nomination Compensation and Corporate				
	Governance Committee				
	Symphony Communication Plc.				
	2010 - Present - Independent Director and Chairman of the Audit Committee				
	Matching Maximize Solution Plc.				
Positions held in other non-listed organization	4 companies				
	May 2018 - Present - Director and Executive Director				
	Wind Energy Holding Co., Ltd.				
	2017 - Present - Director , Member of Compensation and Remuneration				
	Committee and Investment Committee				
	Krungthai AXA Life Insurance Plc.				
	2015 - Present - Independent Director, Chairman of the Board of Director				
	and Chairman of the Audit Committee				
	KPN Academy Co., Ltd.				
	2011 - Present - Independent Director , Chairman of the Audit Committee				
	Finansa Securities Ltd.				

Working Experience (last 5 years)	2016 - Apr. 2018 2001 - 2017 2013 - 2016	•	hairman of the Audit Committee ng and Remuneration Committee nce Committee,
Shareholding in the Company (as of December 31, 2019)	None		
Positions held in organizations that might lead to conflict of interest with the Company	None		
Having general conflict of interest over any agenda item:	Agenda 6 : To appro	ove the remuneration of direct	ors for the year 2020.
Having a specific conflict of interest over any agenda items presented at the AGM.	None		
Meeting attendance in 2019	<ul><li>Board of Direct</li><li>Audit Committe</li><li>Nomination, Co</li><li>Governance Co</li></ul>	ee Impensation and Corporate	5 out of 5 meetings 4 out of 4 meetings 2 out of 2 meetings

## Profiles of Independent Director of Finansa Public Company Limited (Proxy)

Name – Surname	Mr. Chanmanu Sumawong			
Age	63 years			
Nationality	Thai			
Current position	Independent Director			
	Member of the Audit Committee			
	Member of the Nomination, Compensation and			
	Corporate Governance			
Date of holding directorship	February 1, 2018			
Years of being director of the Company	1 year 11 months			
Home Address:	634/2 Nakhon Chaisi Road, Thanon Nakhon Chaisi, Dusit, Bangkok 10300			
Education and Training	Master of Comparative Law (A.P.), George Washington University, USA			
	Master of Law, George Washington University, USA			
	Bachelor's Degree, Laws, (2nd Class Honors) Thammasat University, Thailand			
	Barrister of law, Thailand			
	Certificate, Thai Institute of Directors Association (IOD)			
	- Director Accreditation Program (2013)			
Positions held in others listed Companies	2 listed companies			
	2019 - Present - Executive Vice President			
	Pruksa Real Estate Plc.			
	2018 - Present - Independent Director, Member of the Audit Committee and			
	Member of Nomination and Remuneration Committee			
	CIMB Thai Bank Plc.			
Positions held in other non-listed organization	1 company			
	2018 - Present - Independent Director and Member of the Audit Committee			
	Finansa Securities Ltd.			
Working Experience (last 5 years)	2018 - 2019 - Director, Thonburi Bamrungmuang Hospital Co., Ltd.			
	2017 - 2019 - Director of Legal Affairs			
	Thonburi Healthcare Group Plc.  2010 - 2016 - Executive Vice President			
	Siam Commercial Bank Plc.			
Shareholding in the Company	None			
(as of December 31, 2019)	Note			
Positions held in organizations that might lead	None			
to conflict of interest with the Company	Titolio .			
Having general conflict of interest over any	Agenda 5 : To elect directors in place of directors who retired by rotation			
agenda item:	Agenda 6: To approve the remuneration of directors for the year 2020.			
Having a specific conflict of interest over any	None			
agenda items presented at the AGM.				
Meeting attendance in 2019	Board of Directors			
	<ul> <li>Audit Committee</li> <li>4 out of 4 meetings</li> </ul>			
	Nomination, Compensation and Corporate 2 out of 2 meetings			
	Governance Committee			

# Enclosure 7 Map of venue of the Annual General Meeting

## Crowne Plaza Bangkok Lumpini Park Hotel

Location: No. 952 Rama 4 Road, Bangkok, Thailand Tel.: 66 2 632 9000

Accessibility: BTS: Saladaeng Station / MRT: Silom Station / BMTA Bus No. 4, 47

